Warehousing, wholesale and distribution / OD-04

Stock accuracy: cycle counting instead of an annual stocktake

A warehouse that is 95% occupied cannot be shut down for a stocktake. Warehouses worldwide count a small portion every day.

Is the stock balance in 1C accurate?

According to the World Bank, warehouses are on average 95% occupied, and 98% in Tashkent and Namangan. Closing such a warehouse for an annual stocktake is costly. For labelled (marked) goods, a stock discrepancy turns directly into ESF (electronic invoice) and code errors.

Conceptual architecture. No operating results are shown.

01 Plan	ABC classification · Schedule · Zone
02 Counting	Handheld terminal · Bin · Blind count
03 Discrepancy	Recount · Cause · Approval
04 Report	Accuracy % · Trend · 1C

At a glance

95% — World Bank: average warehouse occupancy in 2024. [1]

~1 200 — Tax Committee: organisations inspected for product labelling in 2025. [2]

4th fine — PQ-190: after the fourth fine, the right to VAT refunds is lost for one year. [3]

November 2026

01 Evidence and context

Who it is for

Warehouse owner	Stock and accountability.
Chief accountant	1C and ESF.
Warehouse manager	Counting.
Finance officer	Shortages.

Facts and global practice

World Bank

In 2024, average warehouse occupancy was 95%, and 98% in Tashkent and Namangan. [1]

Tax Committee

In 2025, labelling inspections covered approximately 1.2 thousand organisations. [2]

PQ-190

A fine follows two warnings; after the fourth fine, VAT is not refunded for one year. [3]

This indicator for warehouses in Uzbekistan was not found in open sources; it is measured during the audit.

02 Where the losses occur

Not counted at receiving

Goods are booked in based on documents only.

Wrong location

Goods are placed in a different bin.

Picking error

Similar SKUs get swapped.

Annual count

Discrepancies accumulate for a year.

How the loss is calculated

Shortage	discrepancy quantity (units) × unit cost (per unit)
Excess stock	value of unlocated stock × cost of capital (annual rate) × holding time (years)
Stocktake	shutdown days × turnover per day
Fine	number of cases × fine per case

Illustrative calculations; establish the baseline, units and rates during the site assessment. Avoid counting the same loss twice.

Counting a little every day

The WMS assigns daily tasks to count a few bins; discrepancies are checked immediately and their cause is recorded.

01 Plan

ABC classification · Schedule · Zone

02 Counting

Handheld terminal · Bin · Blind count

03 Discrepancy

Recount · Cause · Approval

04 Report

Accuracy % · Trend · 1C

Modules

WMS: cycle counting	By ABC class	Commercially available
Handheld terminal app	Blind count	Commercially available
Discrepancy causes	Report	Commercially available
1C integration	Correction	Commercially available

Each module has a readiness status. Third-party results are not a forecast for your site.

04 Implementation and measurement

01 Audit

One zone.

Output: Discrepancy baseline.

02 Pilot

30 days.

Output: Accuracy trend.

03 Scale-up

Entire warehouse.

Output: No annual stocktake.

04 Subscription

Monthly.

Output: Reporting.

What is measured

Stock accuracy	%	WMS
Discrepancies	Count	WMS
Counting time	Hours	Handheld terminal
Shortage	Amount	1C

What is needed to start

- Warehouse manager
- SKU list
- Bin location map
- Test access to 1C

05 Readiness checklist and next step

01 Is stock accuracy measured?	Yes / No / Unknown
02 Is cycle counting in place?	Yes / No / Unknown
03 Are high-value SKUs counted frequently?	Yes / No / Unknown
04 Is the cause of each discrepancy recorded?	Yes / No / Unknown
05 Are goods counted at receiving?	Yes / No / Unknown
06 Do bins have location addresses?	Yes / No / Unknown
07 Are handheld terminals used?	Yes / No / Unknown
08 Do codes match the stock balance?	Yes / No / Unknown
09 Is the warehouse closed for stocktakes?	Yes / No / Unknown
10 Is there a designated responsible person?	Yes / No / Unknown

What we do not promise

• Exact timeline and price without an audit

• Government decisions and deadlines

• Warehouse space expansion

• Unmeasured results or savings

Stock accuracy audit

In one zone, we compare system stock with physical stock and show where discrepancies originate.

• Breakpoint map

• Pilot plan

• Implementation fee and monthly subscription

Scope, price and schedule are agreed after reviewing the site and its data.

06 Sources and scope

[1] World Bank, Uzbekistan Private Sector Diagnostic. spot.uz, 17.07.2026.

spot.uz

[2] Tax Committee: explanation of the digital labelling system. gov.uz/ru/soliq, 31.03.2026.

gov.uz/ru/soliq

[3] Presidential Resolution PQ-190 of 23.05.2025. buxgalter.uz; kun.uz, 26.05.2025.

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